CORPORATE AFFAIRS COMMITTEE

AGENDA

WEDNESDAY, SEPTEMBER 23, 2026 @ 5:00 PM

ZOOM

Members: Ted Sehl (Secretary/Treasurer and Committee Chair), David Kennedy**,** Lisa Woolley, Justine Garner, Naeem Mir, Joanne Hohenadel

Staff: Michelle Karker (CEO), Al Van Leeuwen (CFO), Dennis McCollum (Manager of Accounting Services), Martin Ruaux (Chief of Resident Care Services & Administrator), Tanya Watton (Chief of HR and Community Services), Jocelyn Alves (CQI and Risk Management Resource Nurse), Julie Spindler (Executive Assistant / Board Liaison)

Invited: Karen Fryday-Field, Meridian Edge Consulting

---

1. CALL TO ORDER AND DISCLOSURE OF PECUNIARY INTEREST

2. APPROVAL OF THE AGENDA Att 1

3. CONSENT AGENDA – OPEN (For Approval)

3.1 Minutes of Meeting Held June 10, 2026 Att 2

3.2 Regulatory Reports

4. AUTHORITY TO MOVE INTO CLOSED MEETING as per Section 239 (j) of the Municipal Act

4.1 **CONSENT AGENDA – CLOSED (For Approval)**

4.1.1 Minutes of Closed Meeting Held June 10, 2026 Att 3

4.1.2 Cyber Security Checklist Q2 2026 Att 4

4.1.3 Committee of Management Approval for Inter-fund Borrowing Att 5

4.2 Quality Monitoring Report Q2 2026 – J. Alves (For Approval) Att 6

4.3 Draft Preliminary Budget Update & Capital (For Information) Att 7

4.4 Financial Reports July 2026 – D. McCollum (For Approval) Att 8

4.4.1 Finance Scorecard

4.4.2 Financial Position

4.4.3 Consolidated Statement of Operations July 2026

4.4.4 LTC Envelope Funding 2025-26

4.4.5 LTC Envelope Funding 2026-27

4.5 Risk Management Report Q2 2026 – A. Van Leeuwen (For Approval) Att 9

5. MOTIONS FROM CLOSED MEETING *(Motions)*

6. NEW BUSINESS

6.1 Governance Policy Development – Executive Boundaries – Karen Fryday-Field *(Motions)* Att 10

6.1.1 Proposed Refreshed Board Policy Manual Table of Contents

6.1.2 The concept and principles of values and risk boundaries (executive boundaries/ risk tolerance)

6.1.3 General Values and Risk Boundaries – Executive Boundaries Policy (EB #II-X)

6.1.4 Financial Planning and Budgeting – Executive Boundaries Policy (EB #II-X)

6.1.5 Financial Health and Condition – Executive Boundaries Policy (EB #II-X)

6.1.6 Initial discussion regarding concepts for Reserves Policy (Executive Boundaries Policy)

7. NEXT MEETING - October 27, 2026

8. ADJOURNMENT